

What is THE NATIONAL DEVELOPMENT STRATEGY ?

When His Highness Sheikh Hamad bin Khalifa Al-Thani put forth Qatar's National Vision 2030, he envisioned it as a declaration of the nation's development aspirations, identifying the development path that Qatar wishes to follow and the type of country it wants to become.

Achieving this vision would require the development and implementation of an integrated plan that would turn all its goals into a tangible reality. Hence, the first National Development Strategy 2011-2016 came to fruition to pave the way for the country's development, leading to an even more prosperous Qatar and setting the pace for future national strategies to come.

Qatar's National Development Strategy 2011-2016 establishes an action based agenda that builds on initiatives and efforts in place to realize the ambitious objectives of the Qatar National Vision on the human, social, human, economic and environmental levels. In parallel, it identifies concrete development targets and sets out the transformation of institutions, systems and capabilities that will be needed to achieve them.

Developed under the supervision of the General Secretariat for Development and Planning, the National Development Strategy balances the needs of current and future generations with the imperatives of development. It also seeks to preserve and nurture the traditions and cultural specificities that make our country the unique place it is today.

How Was

THE NATIONAL DEVELOPMENT STRATEGY Developed ?

The National Development Strategy was developed through a nationwide consultative and collaborative effort that involved all segments of Qatari society, under the direction of the country's leadership. The whole of government participated in setting the Strategy's programs and targets, as did a large number of stakeholders from across the private sector and civil society, making it a Strategy that is indeed made "by the people of Qatar and for the people of Qatar".

Such an approach also ensured that strategies across all sectors complement each other, while being directed towards a common objective and vision for the country.

Most importantly, it made certain that the National Development Strategy accurately reflects the concerns and aspirations of the people, with its implementations sure to benefit the nation as a whole.

How will the Implementation of THE NATIONAL DEVELOPMENT STRATEGY Benefit Each and Every Qatari ?

As Qatar sets its eyes on an ambitious vision, the National Development Strategy is the vehicle that will take it there, ensuring sustainable levels of prosperity and allowing all Qataris- men, women and youth- to fulfill their potential and realize their hopes and ambitions. In particular, the National Development Strategy will ensure that its benefits will be felt by future generations of Qataris, especially that its approach is grounded in long-term sustainability.

By securing sustainable levels of human, social, economic, and environmental development, Qataris will feel the impact of the National Development Strategy in their everyday lives and on every level, from enhancing the economic environment for businesses, investors and job seekers, to presenting better opportunities for education, holistic health care, and efficient government services.



A HEALTHY AND CAPABLE POPULATION

The National Development Strategy will capitalize on the most sustainable and reliable asset of the country: its people.

By establishing a first-class health system for a long and healthy life, fostering the creation of a modern and effective education system, and encouraging an increased participation of Qataris in the workforce, the National Development Strategy will ensure a thriving and vibrant society.



Nurturing a Healthy Population

- Ensuring a comprehensive world class healthcare system whose services are accessible to the whole population, that offers a full continuum of care, and is provided by a skilled national workforce
- Creating more job opportunities in healthcare by focusing on recruiting, retaining, and educating a high-quality workforce to meet the needs of the people of Qatar and sustain a quality health system
- Effectively addressing chronic illnesses, injuries and congenital diseases, which are the three principal causes of mortality, along with the underlying risk factors associated with these diseases
- Establishing prevention and early detection mechanisms for increased health protection
- Instituting a robust policy and regulatory framework to guide the health sector and ensure quality, accountability, and delivery of effective and affordable services

Building Knowledge and Skills

- Ensuring universal access to high-quality education for K-12
- Creating opportunities to foster talents outside the standard curriculum by opening specialized schools and providing a more individualized approach to learning
- Leveraging all the possibilities of Information and Communication Technology to secure a better learning environment
- Offering a large array of pathways to tertiary education that will allow Qatari students to expand their horizons after their secondary studies
- Continuously following students with special educational needs through a modern monitoring and support system
- Establishing an effective system for funding scientific research based on a public and private partnership, and managed in cooperation with leading international organizations and research centers
- Incorporating training and continuing education into career guidance in order to increase the participation of Qataris in these programs
- Ensuring access to technical education and vocational training which will allow Qataris to fully use their potential in the context of the knowledge-based economy that Qatar is poised to become



Fostering a Capable and Motivated Workforce

- Helping job seekers make the right career decisions through coordinated career counseling.
- Expanding high quality training opportunities and providing incentives to the private sector to encourage the employment of Qatari citizens
- Enhancing labor force productivity to encourage high Qatari participation and support the transition towards a knowledge-based economy
- Improving labor market data information to be able to draft policies that will benefit the Qatari workforce and fully leverage its potential

A CARING AND COHESIVE SOCIETY

The National Development Strategy 2011-2016 will lay the foundations for a safe, secure and stable society with strong and effective government and family institutions. It will enhance individual well-being, empower Qatari women and strengthen Qatar's cultural identity.

Improving Social Protection

- Strengthening the current social protection system to ensure that it proactively addresses the needs of disadvantaged and vulnerable groups
- Creating an enabling environment to integrate and mainstream the disadvantaged and vulnerable groups into the workforce and society. Broadening participation in the social protection system through smart partnerships with the private sector



Nurturing Family Cohesion and Women Empowerment

- Building the capacity of Qatari women and increasing their number in political, organizational and business-related decision-making positions as a result of establishing a Women's Leadership Center
- Reducing domestic violence by establishing a comprehensive protection system that will ensure privacy, protection and support of victims as well as anyone reporting violent incidents.
- Providing families burdened by debt with the tools they need to better manage their finances.
- Strengthening family cohesion by developing a program that will focus on solidifying the role of marriage and family ties within Qatari society
- Increasing child well-being and protection.



Providing Safety and Security for All

- Establishing a secure and stable society operating by the principles of justice, equality and the rule of law
- Strengthening the Criminal Justice System and enabling it to better fight crime and ensure the security of all Qataris through establishing an effective and integrated Criminal Justice Knowledge Management System
- Improving road safety with the aim of minimizing death and major injuries.
- Setting up an effective disaster management that will protect Qataris from the repercussions of natural or human disasters.



Promoting Sports

- Increasing sports participation and active lifestyle practices among Qataris to enhance their well-being and improve their health
- Positioning Qatar as a global sports hub with an array of first class sports facilities that allow it to host high profile regional and international sporting events.
- Boosting opportunities for people of all ages and capabilities to take part in any physical activity of their choice
- Ensuring adequate, appropriate and accessible facilities for recreational and competitive sports.
- Enhancing the athletic development of Qatari citizens through athlete sponsorship program.

Upholding Culture

- Offering Qatar's youth the opportunity to undertake a comprehensive specialized education program through the establishment of a Visual Arts and Design High School
- Creating a cultural grants program that aims at achieving the following objectives:
 - Promoting Qatari culture through the support of indigenous cultural and artistic works and products
 - Promoting intercultural dialogue through the support of cultural exchange activities
 - Promoting cultural development through the support of artists and cultural institutions
- Building up a vibrant and creative cultural city that will help attract local and foreign talent to contribute to the dynamism and growth of Qatar Safeguarding and developing Qatar's cultural heritage to preserve and consolidate national identity



A WELL-MANAGED AND SUSTAINABLE ENVIRONMENT

The National Development Strategy will seek to nurture and enhance the environment by putting in place all the necessary preventive mechanisms that protect it from the negative impact of development and raising awareness of the importance of a healthy and balanced environment.



Sustaining the Environment for Future Generations

- Working towards allowing future generations to enjoy a quality of life unconstrained by shortages or ecological damage stemming from today's economic expansion
- Improving the environmental performance of the country in practical ways by lowering carbon footprint, encouraging a more efficient management of Qatar's waste stream through increased recycling, and a rational use of water and energy resources
- Strengthening Qatar's reputation as a nation that is committed to creating a knowledge-based economy, encouraging innovative environmental problem solving and investing in sustainable solutions that will benefit future generations
- Instituting careful monitoring and regulation efforts that will protect vulnerable species and broadly preserve Qatar's natural heritage
- Enhancing quality of life through sustainable urban planning and the development of creative and green urban spaces
- Aligning water consumption and supply while protecting its quality, which will lead to a more sustainable use



A STRONG AND RESILIENT ECONOMY

The National Development Strategy will establish the pillars of sustainable prosperity by seeking to wisely exploit Qatar's hydrocarbon wealth and investing in a generous legacy for future generations. Concurrently, enhanced efficiency in the use of all national resources, improved economic management and the creation of an environment that encourages private sector initiative will give rise to a diversified and prosper economy that offers numerous opportunities for all citizens.



Expanding our Economic Base

- Optimizing the exploitation of Qatar's hydrocarbon resources to maximize their long-term economic and strategic value to the nation
- Regulating consumption to create adequate investment resources for the future.
- Wisely investing in people, infrastructure, technology, and institutions to support a robust and more diversified economy that will bring prosperity and sustainable wealth

Improving our Resilience and Efficiency

- Enhancing budgetary and liquidity management to promote greater economic stability, and to reduce economic and financial risks.
- Optimizing the selection and management of major public sector investments to maximize their benefits
- Adopting new integrated approaches to resource management (including land, water and energy) to encourage greater efficiency and improve the patterns of use
- Instituting regulatory reforms to reduce red tape and costs, and to strengthen competition in domestic markets

Diversifying our Economy

- Establishing a modern infrastructure that will enhance productivity and support improved services.
- Creating new institutions and implementing mechanisms to support entrepreneurship and the development of small and medium-sized enterprises.
- Initiating labor market reforms to stimulate the demand for skills and capital in the private sector.
- Guiding the development of the non-hydrocarbons economy by providing support to innovation, research, and development.
- Spearheading regional cooperation initiatives that will improve connectivity to neighboring markets and strengthen commercial ties.



A MODERN AND CITIZEN-CENTRIC GOVERNMENT

The National Development Strategy will focus on improving public sector institutions in terms of infrastructure, human resources and processes to deliver better and more efficient services, allowing citizens to undertake their formalities using a modern electronic platform while counting on the support of a knowledgeable, qualified and accountable Government staff.

Modernizing our Government Institutions

- Building a strong foundation for strategic planning throughout all entities in the public sector.
- Securing cost efficiency and ensuring that value for money is essential when it comes to dispersing public resources.
- Building the capabilities of public sector staff through increased training and development.
- Establishing a more rewarding work culture that is based on meritocracy and expanded opportunities for advancement.

Providing Quality and Efficient Government Services

- Increasing transparency and accountability, leading to improved productivity and quality services
- Creating one-stop-shops, reducing red tape and excess bureaucracy and simplifying procedures to facilitate the provision of services to Qataris for increased convenience and time efficiency



About

THE GENERAL SECRETARIAT FOR DEVELOPMENT PLANNING

The General Secretariat for Development Planning (GSDP) is a governmental agency created through the Emir Decision No 39 in 2006 and mandated to draw a national development vision for Qatar, what became the Qatar National Vision 2030. Emir Decision No 50 in 2009 refocused its mandate to formulate a national development strategy and support its execution, which aims at translating the objectives outlined in the QNV 2030 into policies and programs that yield tangible benefits for Qatar and its people.

Through the dedicated work and extensive experience of a team of experts and Qatari references in different fields, GSDP provided guidance and support throughout the development of the National Development Strategy and will be supporting the Ministries and Government entities that are responsible for implementing its policies, programs, and recommendations to ensure that all targets and objectives are effectively met.

